EVALUATION PLAN
FOR THE HARMONISATION OF
WORK HEALTH AND SAFETY IN AUSTRALIA

Approved by
Safe Work Australia Members
29 July 2011
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Purpose

1. This evaluation plan has been designed to report on the progress made and changes which have occurred in achieving a harmonised approach to work health and safety in Australia.

2. In particular, the plan is designed to evaluate the implementation of the harmonisation of the work health and safety legislative framework against the objectives outlined in the Intergovernmental Agreement for Regulatory and Operational Reform in Occupational Health and Safety (IGA).

Background

3. In 2008 the IGA was signed by the Council of Australian Governments (COAG). The objective of this reform was to “produce the optimal model for a national approach to OHS regulation and operation which will:

   a. enable the development of uniform, equitable and effective safety standards and protections for all Australian workers
   b. address the compliance and regulatory burdens for employers with operations in more than one jurisdiction
   c. create efficiencies for governments in the provision of OHS regulatory and support services, and
   d. achieve significant and continual reductions in the incidence of death, injury and disease in the workplace.”

4. The Research Evaluation and Data (RED) Advisory Group was asked to advise on the design of an evaluation plan which would enable reporting to COAG on progress against reform objectives. The RED Advisory Group has tripartite membership which has enabled the development of an evaluation plan that reflects the different perspectives of governments and employer and employee representatives. This is the first time that an evaluation plan has been developed in Australia to capture data and report on regulatory and operational approaches to work health and safety and their outcomes from a national perspective.

Reporting

5. The IGA requires:

   • reporting to COAG at least annually against progress made in relation to the IGA objectives
   • the Chief Executive Officer, Safe Work Australia to provide an annual report to Parliament, to Safe Work Australia Members and to the ministerial council which will include progress of the jurisdictions in implementing work health and safety reform, and
6. Work undertaken as part of this evaluation plan will enable Safe Work Australia to meet the annual reporting requirements and will provide information which can be used in the review of Safe Work Australia and the operation of the IGA in 2015-2016.

7. In addition, Safe Work Australia Members will receive regular updates and reports as specific projects, data analysis or measurements are developed or completed and at least annually.

Evaluation Design

8. This evaluation is designed to:

- determine whether the key objectives of the harmonisation of the work health and safety legislative framework have been met, to what extent, where and how
- address the problem of attribution of observed outcomes to the harmonisation process (that is, to identify whether there is evidence that the harmonisation process contributed to the observed outcomes or whether those outcomes result from other factors)
- provide policy-useful lessons about harmonisation in general (that is, to capitalise on the evaluation by treating the model Work Health and Safety (WHS) legislation and associated processes as a case study from which to derive lessons for other instances where a similar harmonisation strategy may be used to achieve policy outcomes)
- monitor and evaluate outcomes as they emerge over time, while at the same time preserving flexibility to respond to unexpected contingencies
- monitor for significant risks to the harmonisation process in order to contribute to planning and implementation over time
- minimise additional burdens for jurisdictions in their contributions to the evaluation while managing the costs and burden of the evaluation for the Agency, and
- reflect that pragmatism must dictate the extent of the evaluation, particularly in the short term due to non existence or inadequacy of current data and/or resource constraints. This does not rule out that attempts will be made over time to improve and expand on the information collected.

9. There are four over-arching questions for the evaluation which largely mirror the four IGA objectives for the harmonisation of work health and safety. The question for Objective 1 has been narrowed to only deal with uniformity and consistency in regulatory and operational approaches. The aspect of effectiveness of safety standards and protections is dealt with under the question for Objective 4 which has been broadened to encompass improvements in health and safety performance more generally. These overarching questions are:
Objective 1: Has model legislation resulted in greater uniformity and consistency in regulatory and operational approaches to work health and safety across Australia?

Objective 2: In what ways has model legislation impacted on regulatory burden for businesses of different sizes and operating in one, or more than one, jurisdiction?

Objective 3: In what areas has model legislation created efficiencies for Commonwealth, State and Territory governments in provision of regulatory and support services, and how?

Objective 4: What changes have occurred in the health and safety performance of Australian workplaces since the introduction of the model legislation, and to what can these changes be attributed?

10. There are two or three areas of focus underlying each key question.

11. For question one (uniform and consistent regulatory and operational approaches), these are:

   - Uniform and consistent documents: this will examine the extent to which the jurisdictions adopt Acts, Regulations and Codes of Practice consistent with the model WHS legislation, and
   - Uniform and consistent application: this will examine the extent to which legislation and policy are consistently applied across each jurisdiction.

12. For question two (impacts on regulatory burden), these are:

   - Impacts for businesses: analysis of the impacts for businesses operating in multiple jurisdictions, for which positive impacts are anticipated, as compared to those operating in only one. There may be increased regulatory burden for some businesses operating in only one jurisdiction, and
   - Aggregate cost-benefit: an analysis of whether the benefits for some businesses outweigh the costs to others.

13. For question three (efficiencies for governments), these are:

   - Nature of efficiencies, for whom: examining the specific areas in which efficiencies are and are not created, the nature of those efficiencies (decreased costs or increased outputs) and to whom the benefits accrue, and
   - How efficiencies are generated: examining the processes by which efficiencies are generated and/or the processes which prevent anticipated efficiencies from being generated.

14. For question four (health and safety performance), these are:
• **Incidence of death & injury**: analysis of changes in rates of work-related serious injury\(^1\) and death. These are the final outcome measures for effectiveness of the harmonisation process.

• **Exposure to and control of hazards**: analysis of changes to levels of self-reported exposure to hazards and changes to the level and adequacy of controls of hazards in the workplace.

• **Compliance with duties**: examining perceptions of different stakeholder groups in relation to duties, due diligence, consultation and other matters included in the model WHS Act. Compliance with duties is expected to contribute to improved health and safety outcomes, and

• **Contribution analysis**: this is a summary analysis that examines the extent to which it is reasonable to believe that harmonisation has contributed to observed outcomes.

15. The relationships between the IGA objectives, research questions and their areas of focus are demonstrated in Figure 1 below. It provides the goal and objectives of the harmonisation process quoted from the IGA, the lead question for the evaluation for each objective and the key focus areas for evaluation in each area.

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1 Serious injury has been selected as the key indicator because national data for serious injury are more reliable than that for minor injury (that is, injury where there is less than one week of absence from work). There are no reliable data for work-related disease, however work continues on gathering data on hazard exposure and health outcomes. These data will contribute to this evaluation.
• administrative data: information generated through the normal operations of the
jurisdictions as they administer the legislation and court records where applicable;
• existing surveys and data sets: these include the National Data Set for compensation
based statistics (NDS), Notified Fatalities and coroners’ data; National Hazard
Exposure Worker Surveillance data, ABS Work Related Injuries Survey and so on;
and
• new surveys: three new surveys are proposed - one related to regulatory burden for
businesses (with additional questions for those operating in multiple jurisdictions in
order to identify their perspectives on remaining inconsistencies across jurisdictions);
a broad stakeholder survey related to perceptions of compliance with duties under
the WHS Act and regulations; and a smaller annual activity survey for jurisdictions to
gather data on efficiencies.

17. In most cases the evaluation will use existing information, minimising costs for the
evaluation and additional demand on jurisdictions. The new surveys proposed will
impose additional demand and cost on the Agency.

18. The next section of the paper provides a summary of the evaluation design for each of
the four key questions. A diagram representing the ‘program logic’ for each objective
(that is, how actions might generate particular outcomes) is provided first. These
models should be read from left to right and top to bottom (following the arrows). The
key outcomes for each model are highlighted in cream. Yellow ‘ruler’ symbols on the
diagram demonstrate the aspects about which data will be collected for that Objective:
the numbers in these indicator symbols relate to the numbering system used in the
tables which follow.

19. Two things should be noted here. First, it is not possible to collect data about every
item in a program logic diagram. The indicator symbols demonstrate the key aspects
about which data will be collected. Second, there is some necessary overlap in the
program logic models, with aspects that are shown in more detail in one diagram
summarised in briefer form on other diagrams. For example, the program logic model
for Objective 3 teases out the processes by which efficiencies for governments may be
generated; but these processes are summarised in two boxes in the diagram for
Objective 4. In the interests of clarity, the indicator symbols used in the diagram for
Objective 3 are not repeated in the diagram for Objective 4.

20. Each program logic diagram is followed by a table. These tables outline the indicators,
main data collection methods and/or items, and timelines for collection of each data
set, with brief comments about particular items or analyses where required.

21. Implementation of the full evaluation is subject to availability of resources. Some
evaluation resources are available within the Agency. Some data will be required from
jurisdictions and this is subject to resource capacity in jurisdictions. Some data
collection strategies identified above are subject to external funding submissions.
Next steps

22. The program logic diagrams and tables detailed below will be used to design evaluation instruments, questions and analyses. The Agency will continue to seek the advice and expertise of RED Advisory Group members in undertaking these tasks.

23. It is important to note that data will be collected over a five year period. Resources do not allow all data to be collected and analysed annually and time is needed for some of the anticipated changes to become apparent.

24. A timeline on page 19 details what data collection will be undertaken and in which year from the present until 2016. Interim reports will be produced on an annual basis. At the end of the five year period a final report will be produced on the evaluation of work health and safety reform and the impact of harmonisation on work health and safety practices and outcomes in Australia.
**Objective 1: Has model legislation resulted in greater uniformity and consistency in regulatory and operational approaches to work health and safety across Australia?**

### Focus area 1(a): uniform and consistent documents

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Data Source</th>
<th>Year</th>
<th>Comment / Description</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>2015</td>
<td></td>
</tr>
<tr>
<td>1.2. Other necessary documents</td>
<td>Documentary analysis:</td>
<td>2012</td>
<td>The Agency / contracted analysis.</td>
</tr>
<tr>
<td></td>
<td>• Guidance materials</td>
<td></td>
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<tr>
<td></td>
<td>• Compliance and Enforcement Policy, and</td>
<td>2015</td>
<td></td>
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<td></td>
<td>• Inspector training materials.</td>
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### Focus area 1(b): uniform and consistent application

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Data Source</th>
<th>Year</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1.3 National Compliance and Enforcement Policy consistently applied across each jurisdiction</td>
<td>Administrative data, such as data on: - Infringement notices - Notifiable incidents - Enforceable Undertakings and prosecution - Improvement and prohibition</td>
<td>2013</td>
<td>The Agency or contracted analysis. This aspect will be developed further following agreement by Safe Work Australia Members and the Select Council on Workplace Relations to the National Compliance and Enforcement Policy. Exploring the overlap with evaluation of</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2015</td>
<td></td>
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<td>---</td>
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</tr>
<tr>
<td>Subject to availability of NWIT data.</td>
<td>‘Scenario testing’ of inspector knowledge as alternative.</td>
<td>Exploring the overlap with Regulators Harmonisation Project and common data requirements.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1.5. Perceptions of multi-state employers/PCBU's regarding differences they experience between jurisdictions</th>
<th>Survey of PCBU's operating in multiple jurisdictions.</th>
<th>2012</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Differences between jurisdictions represent lesser consistency. Look for increasing or decreasing differences over time.</td>
<td>The Agency / contracted analysis.</td>
<td>See also 2.1 – data collected together.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1.6. Court decisions in relation to similar matters by industry sector and jurisdiction</th>
<th>Court records.</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Requires specialist legal analysis of reasons for decisions. Contracted to specialist. One off study.</td>
<td></td>
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</tbody>
</table>
Multi-jurisdictional businesses

Single law and common regulations → Reduced number of requirements to be met for compliance → Reduced costs and time achieving compliance → Re-allocation of resources to risk/hazard control → Safer work environment

Single jurisdiction businesses

Hypothesis: The impact on businesses will vary by jurisdiction, depending on the degree of difference between previous and new requirements and the complexity of new requirements compared to previous requirements.

Single law and common regulations → Increased requirements for HSR training → Increased costs and time achieving compliance

Increased due diligence requirements → Increased duty to consult

Hazards identified and addressed → Safer work environment

Finances reallocated from safety to compliance → Reduced safety in work environment
### Objective 2: In what ways has model legislation impacted on the regulatory burden for businesses of different sizes and operating in one, or more than one, jurisdiction?

<table>
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<tr>
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<tbody>
<tr>
<td>2.1 Costs of compliance to business</td>
<td>Survey of employers addressing Office of Best Practice Regulation criteria including Notification; Education; Permission; Purchasing; Record Keeping; Enforcement; Publication and Documentation; Procedural; and Other. Perceptions of compliance costs and safety benefits in specific reforms (eg. manual tasks, diving, electrical).</td>
<td>2011</td>
<td>Pilot data through Deloitte Access Economics Survey in 2011. Revised survey including establishment costs for new system in 2012. Repeat, without establishment costs, but including new questions regarding reallocation of any resource savings to risk/hazard control in 2014 and 2016. Analysis compares impacts for multi-jurisdiction and single jurisdiction employers and large and small employers. Agency analysis. See also 1.5 – data collected together.</td>
</tr>
<tr>
<td>2.2 Cost benefit analysis</td>
<td>Survey of employers (as above).</td>
<td>2014</td>
<td>Do benefits to multi-jurisdictional employers outweigh any costs to single jurisdiction employers? Agency analysis.</td>
</tr>
</tbody>
</table>


OBJECTIVE 3

- Single national policy framework
  - Single set of record keeping, IT and data systems
  - Single set of guidance materials
  - Single set of inspection processes
  - Single set of training materials for inspectors
  - Single set of training materials for external use

- More complex processes
  - Collaborative development of systems or materials

- Reduced production of materials for investments made
  - Time is reallocated to coordination tasks
  - No reduction in time, but harmonised products
  - Increased travel, accommodation, communications costs
  - Resources reallocated to inspection & support

- Reduced efficiencies
  - Reduced time and cost in production of systems and materials
  - Highly specialised inspectors shared across jurisdictions
  - Improved understanding & easier compliance for industry

- Improved quality of inspections

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### Objective 3: In what areas has model legislation created efficiencies for Commonwealth, State and Territory governments in provision of regulatory and support services, and how?

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>3.1 Number and type of new products developed, by process used, and shared use of products</td>
<td>Products include policies, guidance materials, information/data systems, etc. Annual survey &amp;/or forum of jurisdictions.</td>
<td>Annually from 2012</td>
<td>Analysis considers products developed collaboratively; within single jurisdictions; or developed in one jurisdiction and shared. Analysis of which materials are used by which jurisdictions. Exploring the overlap with Regulators Harmonisation Project.</td>
</tr>
<tr>
<td>3.2 Number of FTEs (hours / cost) in each jurisdiction by role</td>
<td>Roles include policy development, development of guidance materials, development and management of information and data systems, etc. Annual survey &amp;/or forum of jurisdictions.</td>
<td>Annually from 2012</td>
<td>Analysis considers change in allocation of resources over time. As harmonisation progresses, are jurisdictions able to reallocate resources to other tasks? Exploring the overlap with Regulators Harmonisation Project.</td>
</tr>
<tr>
<td>3.3 Shared use of Resources / Inspectors / Shared training of inspectors etc.</td>
<td>Analyse development and shared use, across jurisdictions, of specialised inspectors for multi-jurisdictional and/or highly specialised employers. Annual survey &amp;/or forum of jurisdictions.</td>
<td>Annually from 2012</td>
<td>Exploring the overlap with Regulators Harmonisation Project.</td>
</tr>
<tr>
<td>3.4 Processes contributing to or preventing efficiencies</td>
<td>Qualitative case studies, investigating outcome patterns of interest.</td>
<td>2014 2016</td>
<td>Outsourced: independent consultant.</td>
</tr>
</tbody>
</table>
OBJECTIVE 4

Uniform law and policy

- Improved understanding by workers who work across jurisdictions
  - Reduced resources required for compliance by Multi-J employers
  - Increased compliance by workers in cross-border operations
- Increased compliance by workers in cross-border operations
- Healthier and safer work practices
  - Healthier and safer workplaces
  - Fear of reputation damage for large businesses
- Resources are reallocated to encouraging compliance
  - Direct concern for employees in small businesses
  - Fear of penalty for small businesses
- Increased awareness of risks and hazards
  - Reduced hazards & increased controls
- Healthier and safer workplace for Multi-J employers
- Healthier and safer workplaces
  - Reduced death, injury and disease
- Increased compliance
  - Improved internal processes
  - Improved compliance with duties

References: 4.4, 4.5, 4.0, 4.1, 4.2, 4.3
## Objective 4: What changes have occurred in the health and safety performance of Australian workplaces since the introduction of the model legislation, and to what can these changes be attributed?

<table>
<thead>
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</tr>
</thead>
<tbody>
<tr>
<td>4.1 Changes to incidence of work related fatalities by industry sector at a national and jurisdictional level</td>
<td>Traumatic Injury Fatalities comprising: NDS (National Data Set for compensation based statistics), (Notified Fatalities), NCIS (coroners’ data)</td>
<td>Annual</td>
<td>Agency analysis.</td>
</tr>
<tr>
<td>4.2 Changes to incidence of accepted serious injury claims by industry sector at a national and jurisdictional level</td>
<td>Workers’ Compensation data.</td>
<td>Annual</td>
<td>Agency analysis.</td>
</tr>
<tr>
<td>4.3 Changes to incidence of self reported serious injuries by industry sector at a national and jurisdictional level</td>
<td>ABS Work Related Injuries Survey (WRIS) and Work Ability survey.</td>
<td>Every 4 years: 2011, 2015, 2011, 2012</td>
<td>Agency analysis. The WRIS is run by the ABS but funded in part by the Agency. The survey takes place across a financial year (2005-06, 2009-10 and 2013-14) and the Agency receives the data for analysis early the following year (2007, 2011 &amp; 2015). Track trends over time.</td>
</tr>
<tr>
<td>4.4 Occupational diseases: (a) Changes to incidence of short latency diseases such as asthma and dermatitis</td>
<td>TBD: Explore options for collecting information on these diseases. National Hazard Exposure Workers Surveillance (NHEWS) survey data.</td>
<td>TBD: 2012, 2015</td>
<td>The NHEWS survey may ask some health questions which could provide indicator information for these diseases. The Agency is contributing funding to a national database for contact dermatitis run by the Occupational Dermatology Research &amp; Education Centre which should provide</td>
</tr>
</tbody>
</table>
### 4.4 Occupational diseases:

(b) Changes to levels of self-reported exposure to hazards associated with occupational diseases.

| NHEWS survey data. | NHEWS survey 2012 and 2015 Analysis, reports or targeted studies from 2013. | Agency analysis. Hazard surveillance baseline data available for 2008. The NHEWS survey will be re-run in 2012. Follow up studies on identified topics will be run following analyses of the NHEWS survey data. Hazard surveillance baseline data for 2008 is available. Track trends over time. |

### 4.5 Changes to adequacy and levels of control of workplace hazards associated with occupational diseases and injuries.

| NHEWS survey data. | 2012 2015 | An analysis of the adequacy and appropriateness of control measures. Follow up studies on identified topics will be run following analyses of the NHEWS survey data. Track trends over time. Jurisdictional inspectorate data. Use of TBD. Some data is available from the 2008 NHEWS survey. |

### 4.6 Attitudes and perceptions in relation to work health and safety and including the reporting of “notifiable incidents” by industry

| Motivations, Attitudes, Perceptions, Skills (MAPS) – to include: interviews with management, workers, health and safety representatives and regulators. | 2011-2014 | Agency analysis. Some MAPS data and reports will be available during the course of the project; final reporting in 2014. Funded partially under |
an Australian Research Council linkage grant.

| 4.7 Perceptions of workplace safety | Surveys of: Duty holders / PCBU; Workers; HSRs; Industry associations; Trade and labour councils; Unions | 2012 | 2014 | This study will explore compliance with duties including opportunities to have input into workplace health and safety issues, roles and requirements under work health and safety legislation, availability of training, new licensing requirements and costs |

| 4.8 Contribution analysis | All data collected for the evaluation as relevant. | Ongoing; annual review of data collected in that year | Analysis of the contribution of harmonisation and other contextual factors to work health and safety outcomes. Draws on emerging issues scanning by jurisdictions and social partners; and on all other data collected for the evaluation. It will include the impact of technological, environmental, economic, industrial changes, etc. | Final analysis and report in 2016. |